



Operation  Smile

2025

A YEAR IN REVIEW

A year of progress, strengthened partnerships
and meaningful positive change.

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CO-FOUNDERS MESSAGE

As we reflect on 2025, we are excited to share some of the most inspiring moments that made us smile. There were countless achievements that strengthened our commitment to increase access to essential surgical care closer to patients' homes.

Since our mandate as an organization has always been to find more ways to take care of more children, the launch of Operation 100 in February at our Pan-African Surgical Conference was one of the year's milestones.

With a projected shortage of six million surgical care providers in Africa by 2030, the goal for the Pan-African Surgical Conference was clear: to reinforce the need for continued investment, partnerships and policy-driven action to build stronger surgical systems. It was the perfect setting to launch our bold global initiative Operation 100 — our strategy to bring essential surgical care closer to patients' homes by investing in front-line health workers and strengthening district hospitals.

For every country we partner with, there's a unique and special story to tell. In honor of Africa Day in May, we announced the completion of the first surgical program in our newest program country, Tanzania.

In Vietnam, our celebration marking 35 years was one of the most poignant moments of 2025. We began conducting surgical programs there in 1989, hoping to provide a bridge between the U.S. and Vietnam. And now 36 years later — more than 80,000 patients have received high-quality surgical and comprehensive care.

In July, we joined more than 300 energetic young people for the 33rd annual International Student Leadership Conference at the University of Maryland. We are grateful to our five-year sponsor, Align Technology. Their generous support provided scholarships for dozens of deserving students from around the world. We love spending time with these enthusiastic advocates today because they become the leaders of tomorrow.

Our Policy and Advocacy Team leads efforts to support long-term investment in surgical systems. We participated in the 80th United Nations General Assembly, leading conversations to advance our strategy of investing in local training and infrastructure to expand cleft and surgical care while building resilient surgical systems. Read about how lasting impact requires system-level change, driven by strong partnerships, local leadership and sustainable solutions like Operation 100.

There is no better phrase to describe our mission than We Build Hope. So, in November we announced We Build Hope as our official global brand campaign. Now, thousands of powerful stories and visuals of our patients showcase surgical scars as symbols of resilience, access to care and proof that safe surgery can change lives. The campaign transforms perceptions — inviting the world to see scars as badges of hope: enduring symbols of strength and the human right to safe surgery realized.

The power of partnerships fuels our work each year, helping us reach our goals. We are grateful to all our corporate partners; their generosity allows us to scale up our investments to increase access to safe surgery and comprehensive care. We recognize Baxter for decades of partnership including donated medical supplies, and to date, the Baxter Foundation has invested nearly \$6.0 million to increase access to care in India.

Since the day we began Operation Smile, the face of a child has always been our guide. As a locally led and globally supported organization, our philosophy is to stay focused on investing in and training local surgical teams. Thank you for your continued support so we can create lasting impact and brighter futures. Together, we build hope.

“

The launch of Operation 100 in February at our Pan-African Surgical Conference was one of the year's milestones.

Kathy Magee
Co-Founder, President and CEO

Kathy Magee

Kathy Magee, B.S.N., M.S.W., M.Ed.
Operation Smile
Co-Founder, President and CEO

Bill Magee

Bill Magee Jr., D.D.S., M.D.
Operation Smile
Co-Founder and CEO Emeritus



MISSION

THROUGH OUR
EXPERTISE IN TREATING
CLEFT LIP AND CLEFT
PALATE, WE CREATE
SOLUTIONS THAT
DELIVER SAFE SURGERY
TO PEOPLE WHERE
IT'S NEEDED MOST.

VISION

WE ENVISION A
FUTURE WHERE
HEALTH AND DIGNITY
ARE IMPROVED
THROUGH SAFE
SURGERY.



Hoa, Vietnam

2025 PROGRAM HIGHLIGHTS

Operation Smile is committed to driving access to safe surgical care for the 5 billion people who still lack access to safe, affordable surgery. For over 40 years, we've transformed lives, strengthened health systems and built sustainable solutions.

With the launch of Operation 100 in 2025, we are investing in front-line health workers and strengthening district hospitals. This investment allows us to bridge the gap in access to essential surgeries and healthcare, bringing care closer to patients' homes. Through our partnerships with local volunteers, medical leaders, health ministries, universities and other local partners, we transform health systems by training and equipping local professionals, strengthening infrastructure and building capacity.

In the 2025 fiscal year* Operation Smile's clinical programs expanded essential services to even more patients across the globe. Since our founding in 1982, Operation Smile has helped over 600,000 people receive life-changing surgical procedures and comprehensive care. The following highlights from fiscal year 2025 reflect the hard work and dedication of the volunteers, employees and supporters who make this possible.

*July 1, 2024 through June 30, 2025



Elias and Antony, Kenya

17,004

Patients treated through

174

Surgical programs

Operation Smile conducted 174 surgical programs in 32 countries across Central and South America, the Caribbean, the Middle East and North Africa (MENA), Sub-Saharan Africa (SSA) and Asia.

A total of 17,004 patients received surgery through medical programs, care centers and partner hospitals. Of these, 7,589 patients received surgery through our short-term surgical programs, and an additional 8,275 patients received surgery through our 75 hospital partners. Lastly, an additional 1,140 surgeries were conducted through other various activities, including through our care centers and Medical Education programs.

In 2025 we provided:

267,110

Comprehensive care services

Patient consultations included:

124,508

Oral health treatments



29,453

Nutrition support



14,972

General / pediatrician visits



25,339

Other



100,030

Patients received comprehensive care through medical programs, care centres and partner hospitals

42,595

Speech therapy



25,473

Psychosocial support



4,770

Ear, nose and throat consultations



Of the above numbers, just through our hospital partners and care centers, Operation Smile provided **60,519** patients with **199,797** ongoing comprehensive cleft treatments, including dental care, speech therapy, psychosocial care, nutritional support and more at over **80** locations across **30** countries.

EDUCATION AND TRAINING OPPORTUNITIES

Operation Smile made a substantial investment in healthcare capacity by providing over 13,291 training opportunities for healthcare workers through both operative and non-operative programs. Training and education are vital, equipping local providers with the skills needed to deliver high-quality care and expand access to care within their own communities.

Hospital Infrastructure and Equipment Investments

We made hospital and equipment investments in 10 countries, including Ethiopia, Kenya, Madagascar, Malawi, Mozambique, Rwanda, Bolivia, Brazil, Peru and Palestine. These investments are increasing surgical capacity, enhancing training opportunities and laying the foundation for continuous care beyond surgical programs.

Medical Oversight and Quality

This year, Medical Oversight and Global Programs launched the Patient Safety Pathway (PSP) to strengthen safety systems across our partner hospitals through a collaborative and practical approach. Focusing on areas such as emergency preparedness, infection prevention, equipment maintenance and safety culture, these trainings help clinical teams build sustainable processes that enhance patient safety, improve clinical readiness, and support the delivery of consistently high-quality surgical care over the long term. The first training was successfully conducted in Malawi, where 78 staff members from across the hospital participated and benefited from the program.



13,291

Education and Training Opportunities
for Healthcare Workers

Sandrine, Rwanda

OUR YEAR IN REVIEW

BRINGING CARE CLOSER TO HOME THROUGH OPERATION 100

Across the world, more than 5 billion people still lack access to safe, essential surgery. Operation Smile took a major step forward in its long-term approach to expanding surgical access with the launch of Operation 100, a bold commitment focused on strengthening local health systems and investing in front-line health workers. Specifically, Operation 100 invests in training comprehensive surgical teams in over 100 strategically located hospitals, and ensuring they have the appropriate infrastructure to provide independent and sustainable ongoing care — ultimately strengthening local health ecosystems.

Built on more than 40 years of experience expanding access to comprehensive cleft care, Operation 100 focuses on what matters most by bringing high-quality surgical care closer to where people live.

Inspired by the belief that everyone deserves access to safe surgery, Operation 100 addresses three major barriers to care: long travel distances, shortages of trained providers, and limited infrastructure.

By strengthening district hospitals and investing in local providers, patients can receive care in their own communities from professionals who understand their language, culture and needs. Supporting cleft operative teams by equipping them with the advanced skills and essential tools needed to independently deliver safe, high-quality care, Operation 100 not only strengthens surgical teams but also builds the capacity of local providers and entire health systems, serving as a force multiplier that expands access and strengthens communities.

Operation Smile expanded surgical training programs across district hospitals in Latin America and the

Caribbean, sub-Saharan Africa, the Middle East and North Africa and Asia. These efforts strengthened local teams while laying the groundwork for continued growth. “Operation 100 is about building hope by ensuring patients can receive the care they need closer to home,” said Kathy Magee, Co-Founder, President and CEO of Operation Smile. “When we strengthen local teams and hospitals, we strengthen entire health systems.”

Operation 100 reflects a long-term commitment to breaking down barriers to care and creating lasting impact for patients, families, communities and healthcare providers around the world. And 100 is just the start.



Scan or click here to read more and watch a video

Throughout the year, Operation Smile:

6

Specialty-Specific Cleft Competency Pathways launched

The pathways are structured training programs — with mentorship, didactic courses and supervised clinical hours — that upskill local providers to deliver independent, safe and effective cleft care.

300+

Onboarded providers — surgeons, anesthetists, pediatricians and nurses

Across 20 countries to the Pathways, with 40 graduating and 70 more nearing completion.

STRENGTHENING SURGICAL SYSTEMS:

The First Pan-African Surgical Conference (PASC)

In February 2025, Operation Smile, with the support of title sponsor Johnson & Johnson, convened the first Pan-African Surgical Conference in Kigali, Rwanda. Over five days, more than 500 surgeons, policymakers, educators and healthcare leaders from 36 countries came together to expand access to safe, timely surgical care across Africa.

The conference's theme was "Building Resilient and Sustainable Surgical Services in Africa: A Surgeon in Every District Hospital."

In partnership with the Rwanda Ministry of Health, the Rwanda Surgical Society and the University of Rwanda, the conference was led by the Pan-African healthcare community. Discussions were grounded in the realities faced by providers and patients, focusing on strengthening district hospitals and bringing essential surgical care closer to home.

Africa is projected to face a shortage of six million surgical care providers by 2030, leaving millions without access to essential services. Closing this gap requires investment in district-level capacity, local leadership and resilient health systems.

Across panels and workshops, participants explored how to build local healthcare capacity with a strong focus on increasing access to surgical training, mentorship and supporting the next generation of surgeons. Innovation and research were framed as important tools to safe and timely surgical care.

As Kathryn Chu, M.D., director of the Centre of Global Health at Stellenbosch University, emphasized: "We are taught in medical school to treat the patient in front of us. But as we become seniors, we think about: What about the patients that need surgery in our district? In our country?" Her words reflect the conference's focus on locally led solutions to expand access to safe, high-quality surgical care across Africa.

The Pan-African Surgical Conference marked a milestone for the continent's surgical community. By convening diverse voices and expertise and centering the leadership of African clinicians and policymakers, the conference laid the groundwork for stronger health systems across the continent.





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I hope to see a future where we have a healthier Tanzania where every child with a cleft condition or another treatable surgical need can access timely, high-quality care.

Augustino Hellar, M.D.
Operation Smile's regional director for East Africa

EXPANDING CARE ACROSS TANZANIA

Operation Smile reached a major milestone in East Africa with the official launch of its first surgical program in Tanzania. This step expanded access to safe, timely surgical care in a country where distance and shortages of trained providers have long made it difficult for children and families to get the care they need. While early groundwork began in 2024, this launch marked the start of expanding access to care in Tanzania, increasing Operation Smile's reach to 10 countries across sub-Saharan Africa.

For Augustino Hellar, M.D., Operation Smile's regional director for East Africa, the moment was deeply personal. Raised in a small village in Tanzania, Dr. Hellar experienced firsthand what it means to need care when systems are out of reach. At age six, during a severe allergic reaction, his mother carried him nearly 10 kilometers to the nearest hospital, an experience that shaped his lifelong commitment to ensuring that everyone has access to the care they need.

With more than two decades of experience working across Tanzania's healthcare system and leadership roles throughout East and Southern Africa, Dr. Hellar has played a key role in expanding locally led surgical capacity.

With the launch of Operation Smile Tanzania, we've created a permanent national presence focused on training local providers, strengthening district hospitals and delivering high-quality cleft and essential surgical care closer to where patients live.

Before Operation Smile Tanzania, many families had to travel hundreds and sometimes up to 1,000, kilometers to reach specialized surgical care. These journeys were costly, time-consuming, and often prevented children from receiving treatment. Through Operation 100, Operation Smile is addressing these challenges by investing in district hospitals and front-line health workers. As Dr. Hellar shared, "If we can reach rural areas and offer services closer to where patients live, Operation Smile has real potential to expand access."

The launch of our new office reflects our commitment to locally led solutions that strengthen health systems from within. By investing in local leadership, local providers, and community-based care, we are helping ensure that children across Tanzania and the region can access high-quality surgical care closer to home, today and for generations to come.

CELEBRATING 35 YEARS OF CARE AND PARTNERSHIP IN VIETNAM

This year, Operation Smile celebrated 35 years of partnership in Vietnam, reflecting decades of collaboration, trust and a shared commitment to expanding access to safe, high-quality care. What began as a single surgical program has grown into a lasting partnership with the Vietnamese Ministry of Health, supporting comprehensive care for tens of thousands of patients and strengthening the local health system.

The partnership began at a pivotal moment in 1989, when Operation Smile became the first U.S. nonprofit invited to provide humanitarian medical care in Vietnam after the war. A volunteer medical team arrived in Hanoi and delivered life-changing surgery to more than 200 children in just one week, building a bridge between two countries through compassion and care. This initial program laid the foundation for a partnership that has continued to grow over three decades.

This spirit of collaboration is at the heart of Operation Smile's work in Vietnam, where education and capacity building remain central to the organization's approach. Thousands of Vietnamese

healthcare providers have trained alongside our volunteers, learning new techniques and procedures that improve patient outcomes and elevate standards of care nationwide. In partnership with the Ministry of Health, Operation Smile helped develop national patient safety guidelines now available across all 63 provinces, strengthening surgical care for millions of patients each year.

Reflecting on 35 years of work in Vietnam, this milestone is a celebration of the collective dedication of volunteers, healthcare providers and partners. It underscores the lasting impact of sustained collaboration, showing how consistent investment in training, local capacity and care can transform communities and improve lives across generations. The story of Operation Smile in Vietnam stands as a powerful reminder of what can be achieved when partnership, commitment and shared vision endure over decades.



Scan or click here to read more and watch a video



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The power that children have to bring us together is remarkable. And today, here we are working together to make our world a better world.

Kathy Magee
Co-Founder, President and CEO of Operation Smile

YOUNG LEADERS DRIVING LASTING CHANGE:

33rd International Student Leadership Conference

Operation Smile's International Student Leadership Conference (ISLC) brings together young changemakers from around the world to build the skills, perspective and confidence to make a difference in their communities. ISLC 2025, held July 21–27 at the University of Maryland, welcomed more than 350 students from 34 countries for a week of leadership development, global connection and learning. For the fifth consecutive year, the conference was supported by title sponsor Align Technology, expanding access to this experience for students worldwide.

Guided by the theme Lead With Hope, participants explored leadership, advocacy and problem-solving through workshops, keynote sessions, service projects and team-building activities. Students also connected with members of Cleft Connect, Operation Smile's network of patient ambassadors, gaining firsthand insight into the challenges and resilience of individuals born with cleft conditions. These conversations showed how empathy and lived experience can shape action in their own communities.

First-time ISLC participant Akawich "Shirin" Wangsiriwech from Bangkok reflected on his experience, sharing that "The workshops, the speakers that we saw, they all had a genuine story to them. They started with a problem that they saw in their community... and they're willing to go ahead and solve it." Shirin added that this sense of purpose he saw "...really changed the way I think of things, and that gave me the drive to move forward with Operation Smile as my own passions and goals."

ISLC 2025 showed how investing in youth leadership can ripple far beyond a single week. Through mentorship and shared experiences, the conference helps grow a global community of young changemakers and shape advocates like Angie from Honduras, who draw on lived experience to inspire change in their own communities.



Scan or click here
to learn more about
Angie's Journey



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Hearing the volunteer's story, hearing the patient's story, really can change a mind at any time. So, I think the world needs that; the world needs to hear these stories.

Daniela Flores
from Honduras



BEYOND SURGERY: LILIA'S JOURNEY TO HEALTH, CONFIDENCE AND JOY

At Operation Smile, expanding access to care means ensuring more children and families have access to the support they need closer to home. Lilia's story is a reminder that when care is within reach, it can change not only a child's health, but their confidence, joy and sense of possibility for the future.

Today, five-year-old Lilia, who likes to be called Li, fills every room she enters with energy. Dressed in pink and always ready to hug those around her, she laughs easily, dances whenever she can and greets her classmates at her school in Ixtapaluca with warmth and curiosity. Whether she's singing, playing basketball or helping other children feel included, Li moves through the world with confidence and joy.

Just a few years ago, her path looked very different. Born during the COVID-19 pandemic, Li was diagnosed with a cleft lip and palate at a time when health systems were overwhelmed.

Her mother, Valeria, was navigating pregnancy and grief after the loss of her husband, facing uncertainty in a world shaped by lockdowns and limited access to care.

Through Operation Smile Mexico, Li was connected to the care she needed to move forward. She received her first cleft lip surgery in 2021 and a second to treat her cleft palate in 2022. Since then, she has continued receiving speech therapy, orthodontic care and regular follow-ups at a partner hospital, support that has helped her speak clearly, succeed at school and grow with confidence.

Now, Li's life is filled with the ordinary joys of childhood, including friendship, laughter and big dreams for the future. Her story reflects what becomes possible when children can access timely, high-quality surgical and comprehensive care, and when families are met with compassion every step of the way.



“

Operation Smile was always there for us, not just for surgery but with speech therapy and psychosocial support, it was a beautiful experience. If I cry now, it's from happiness.

Valeria
Lilia's Mother

WE BUILD HOPE:

Celebrating Scars as Proof of Resilience and Care

In November, Operation Smile launched We Build Hope, our first brand campaign, celebrating surgical scars as symbols of resilience, courage and access to care. The campaign highlights what is possible when safe surgical care is within reach and the bright futures it creates for children and their families around the world.

Through powerful visuals and storytelling, We Build Hope shows that every scar tells a story.

Rather than marks of something that went wrong, each one is proof of courage, strength and the support that made it all possible. Every one of our patients carries this badge of hope — a mark that they received the care they needed and began a new chapter in life.

The campaign also shines a light on the people that make these transformations possible. From skilled medical professionals and dedicated volunteers to the families they serve, every new smile and scar is built on collaboration, compassion and expertise. Through Operation 100, our bold commitment to bring care closer to communities,

we are continuing to equip health professionals with advanced skills, essential equipment and enhanced infrastructure — ensuring that more children and families receive the life-changing care they need. As Kathy Magee, CEO of Operation Smile, explains, “For too long, patients have been forced to travel for days, exhausting their resources, just to reach surgical care — only to be turned away. Operation 100 is about building hope.”

We Build Hope celebrates the people behind these transformations: the patients, the medical professionals, volunteers and partners whose skill, dedication and compassion make safe surgical care possible. By sharing their stories, the campaign reminds us of the power of surgery and its lasting impact on lives and communities, pointing us toward the opportunities still ahead to expand access to care and transform even more lives.



Scan or click here
to read more and
watch a video

| PARTNERSHIPS



Shyam, India

BAXTER AND OPERATION SMILE

A Partnership Grounded in Trust

For nearly a century Baxter has been committed to Saving and Sustaining Lives, providing products and therapies that help care for millions of people around the world every day. Baxter's partnership with Operation Smile began in 1989 with in-kind product donations, totaling nearly \$300,000 to date.

In 2019, Operation Smile and Baxter expanded their work together through a partnership with the Baxter Foundation, the company's philanthropic arm. Together, we have established a trust-based partnership rooted in community needs — supporting not just surgeries, but comprehensive cleft care, building resilient local health systems and stronger communities.

To date, the Baxter Foundation has invested nearly \$6.0 million to increase access to care in India.

Baxter has a long-standing presence there, and Operation Smile had already built strong partnerships with local health systems.

Through Baxter's support, Operation Smile expanded its footprint across India from

a single hub and spoke network in 2019 to a multicenter ecosystem today. This investment fortified both hub hospitals and spoke care centers, improving access to cleft and surgical care in Durgapur, Bangalore, Mumbai, Srinagar, Siliguri and Hazaribagh, among others.

Baxter supported surgical and comprehensive care programs including nutrition, speech therapy and oral healthcare at centers across the country. To date, more than 250 healthcare providers have been trained and nearly 50,000 patients in India have received direct surgical care and ongoing support.

In 2025, Baxter renewed its commitment to Operation Smile in India by extending their grant investment for \$750,000 to India programs. Thanks to the partnership between Operation Smile and the Baxter Foundation, what began as a cleft center in Durgapur has grown into a dynamic, evolving model of health system strengthening.

Rooted in shared values, the Operation Smile and Baxter Foundation collaboration highlights how trust-based philanthropy drives sustainable impact in global health.

STRATEGIC PARTNERSHIPS

Operation Smile's impact is driven and multiplied by a global network of strategic partners who share our commitment to expanding access to safe surgery. Thanks to both financial investment and in-kind support from individuals, foundations and corporations, Operation Smile delivered comprehensive cleft care and strengthened health systems worldwide.

These collaborations included multiyear commitments that expanded access to surgery and oral healthcare, strengthened health systems, and advanced front-line workforce development. Through established relationships with ministries of health and local stakeholders, these efforts also supported nationally aligned health priorities and expanded access to emerging healthcare markets.

Beyond funding, our partners engaged in clinical collaboration, innovation pilots and the application of solutions in high-need, resource-variable care environments, generating real-world insights and data that inform outcomes and advance quality of care. We extend our heartfelt gratitude to all our strategic partners who amplify our reach and deepen our impact on the communities we serve.

Align Technology, AS Watson, Atomy, Avakids, Barefoot Dreams, Baxter, Birdsong Peanuts, Johnson & Johnson, Mediterranean Shipping Company (MSC) USA, Microsoft, Mubadala, Port of Virginia, Sika, Stryker and TowneBank*

*Companies that generously provided a minimum of \$100,000 in cash contributions in the 2025 fiscal year



In September, the Trek for Smiles team of 20 Johnson & Johnson employees and friends climbed Mount Kilimanjaro, raising \$100,000 to support patient care in Tanzania.

Jaime Richardson (center), executive vice president of human resources for Align Technology, was the keynote speaker for the International Student Leadership Conference (ISLC) 2025. Align was the presenting sponsor for ISLC in 2025.



Mediterranean Shipping Company (MSC) Baltimore team member meets with a family during a surgical program in Peru.



Transforming Lives Together with Mubadala — During an Operation Smile Egypt surgical program, patients with cleft conditions and burn-related needs received life-changing care thanks to Mubadala's generous support.



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A gift to Operation Smile isn't just helping someone — it's changing a child's life.

Sharon Luther

Fardous, Kenya

FROM SHARING PENCILS TO SHARING HOPE:

A Lifetime of Compassion

Most of us probably don't remember what our second-grade teacher wrote in our report card ... but Sharon Luther does. "Sharon is doing fine in school," she recalls Ms. Larson reporting. "But she talks too much, because she is concerned about others."

Some things you outgrow, but for Sharon, the little girl who checked on her classmates and "always shared her pencils," compassion wasn't one of them. She has been a loyal supporter of Operation Smile, helping transform lives, for many years.

"Just seeing the obstacles those children were dealing with really went to my heart," she says. "It became a goal of mine to see how many lives I could help change."

Always friendly, Sharon values her connection with the Operation Smile development team. "Everything is about relationship," she states with conviction. "They are such loving people who are excited about what they do. That means a lot to me."

In addition to her annual gifts, Sharon has made the extraordinary choice to include Operation Smile in her trust, creating a legacy that will have an impact for generations to come. "Like a lot of people, I had put off setting up a trust. Finally, I decided, if I leave the planet today, I want to have made a difference — I want there to be a lot of smiling faces."

Now in retirement, second grade seems like a long time ago. But for the little girl who brought extra pencils to school "just in case," Ms. Larson's words apply more than ever: Sharon Luther, a Magee Family Legacy Society member, is still "concerned about others."



Scan or click here to learn about becoming a Magee Family Legacy Society Member

| FINANCIALS

FINANCIAL STATEMENT

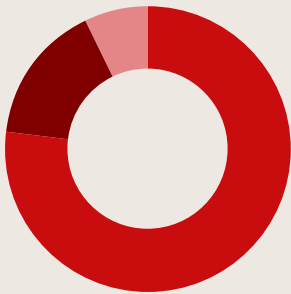
We hold ourselves accountable to the trust you place in our work to improve health and dignity through safe, effective and timely surgery. Committed to being the best steward of your gifts, we direct funds to programs that bring the highest standards of care to people living with cleft and other facial and dental conditions.

As one of the largest volunteer-driven surgical organizations, Operation Smile celebrates the hundreds of employees around the world who work tirelessly to ensure that the organization continues to extend its impact. Our heartfelt gratitude also goes out to the families of employees and volunteers whose sacrifices make our life-changing work possible.

Most importantly, we pride ourselves on following the highest standards of accountability, effectiveness and efficiency.

YEAR END FINANCIAL POSITION

Assets	
Cash & investments	\$80,390,015
Other current assets	19,586,313
Property & equipment	15,431,453
Total assets	<u>\$115,407,781</u>
Liabilities	
Current liabilities	\$5,437,589
Long-term debt	0
Total liabilities	\$5,437,589
Net Assets	
W/O donor restrictions	\$95,653,895
With donor restrictions	14,316,297
Total net assets	\$109,970,192
Total liabilities & net asset	<u>\$115,407,781</u>



EXPENSE

- Programs – 77.0%
- Fundraising – 15.9%
- Administration – 7.1%

SOURCES OF REVENUE

Contributions	\$94,824,467
Gifts-in-kind	1,449,202
Contributed services	63,710,236
Other	465,416
Total	<u>\$160,449,321</u>

HOW FUNDS WERE ALLOCATED

Programs Services	
Medical programs	\$85,732,305
Education & sustainability	46,591,148
Total programs services	<u>\$132,323,453</u>
Fundraising	\$27,311,697
Administration	12,183,365
Other	0
Total	<u>\$171,818,515</u>



REVENUE

- Contributions – 59.1%
- Gifts-in-kind – 0.9%
- Contributed services – 39.7%
- Other – 0.3%

BOARD OF DIRECTORS

Christopher Anderson

Treasurer
CEO, Crossroads Technology
San Francisco, Calif., U.S.

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Technology & Services Alliance
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Virginia Beach, Va., U.S.

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Chief Policy & Advocacy Officer,
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Board Director & Officer
Co-Founder, President & CEO,
Operation Smile
Virginia Beach, Va., U.S.

Todd Magee, MBS, J.D.

Officer
Chief Operating Officer
Advisor to the CEO,
Operation Smile
Virginia Beach, Va., U.S.

William P. Magee III, D.D.S., M.D.

Officer
Chief Medical Officer,
Operation Smile
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Kristie Magee Porcaro, B.S.N.

Officer
Chief Strategy Officer,
Operation Smile
Virginia Beach, Va., U.S.

Jim Siti, MBA

Officer
Chief Financial Officer,
Operation Smile
Virginia Beach, Va., U.S.

Rishab, India



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